Dr. Marius Gartner



Plant Manager: Assembly and Plastic Injection Moulding

Customer	Function	Task	Time	Interim Manager
German medium sized business Automotive 600 employees	Plant Manager	Successor compensation Reduction of backlog Reorganization	5 months	

Problem description

High backlog, ERP systems not well used, production management inefficient, low machine availability

Task

Managing the production area with approx. 200 employees,
Responsible for production, scheduling, production planning, logistics and quality,
assurance of quality, delivery and costs. CIP optimization of the production,
optimization of manufacturing processes, increased efficiency

Result

Backlog reduced by 75%, ERP system further developed for better scheduling (retrograde bookings, order management), new structure of production organization proposed, customers delivery improved, from stagnation to day-to-day deliveries for continuous supply

Machine availability increased from <40% to over 70% through optimization projects.