

## **Case Study**

### **Taskforce Manager Product Development – Project Stabilization**

**Client:** International Automotive Supplier (Tier 1), Interior Modules – Revenue approx. €900 million

**Role:** Taskforce Manager Product Development

**Duration:** 6 months

#### **Situation**

An international Tier-1 automotive supplier received its first development contract for a high-volume vehicle program from a German OEM in the field of interior modules. Development activities were mainly located at an Eastern European engineering site, where the project was also planned to be industrialized.

Due to limited experience with the OEM, insufficiently established development and communication processes, and unclear requirement structures, significant issues occurred in technical design and project management. Several milestones had already been missed and the SOP timeline was at risk.

#### **Assignment**

Lead a taskforce to stabilize the project, restructure development activities, resolve technical issues, integrate additional engineering resources, recover missed milestones and secure schedule, cost and quality targets.

#### **Result**

By establishing a permanent taskforce structure and closely integrating OEM, internal teams and external engineering partners, the project was successfully stabilized. Critical milestones were recovered, the prototype build was completed on schedule, and tooling release was achieved at the required milestone.

The OEM's Head of Interior Purchasing acknowledged the success in a letter to the Tier-1 executive management and praised the "tremendous good job" of the taskforce.