

Interim head of logistics at a medium-sized electronics supplier

Client	Function	Task	Duration
Medium-sized electronics supplier for the automotive industry (Tier 1) approx. 7.000 employees worldwide	Manager Logistics (Planning and Procurement)	Managing and Guidance of Planning- & Procurement Teams	6 months
Problem Statement			
The planning and procurement team had been without direct leadership for a long time. Clear structures and processes should be created again. Bad communication with adjacent departments			
Assignment			
Further development of team, processes and interfaces to SCM, purchasing, and production departments. Monitoring of the department and division KPIs. Optimization of stocks while at the same time ensuring material availability for production.			
Result			
Planning team restructured and new logistical processes introduced. KPIs redefined - coordinated and tracked with the board of directors Internal communication improved and a clear understanding of responsibilities created by means of the introduction of RACI. Inventories reduced by 25% and delivery performance improved by 10%.			